## CORPORATE GOVERNANCE REVIEW

#### **Corporate Governance Framework**

Bahrain Islamic Bank B.S.C. ("BisB" or the "Bank") is committed to upholding the highest standards of corporate governance by way of balancing entrepreneurship, regulatory compliance, and industry best practices, while creating value for all stakeholders. It also involves having the right checks and balances in place throughout the organization to ensure that the Bank's processes are within an adequate, efficient and robust internal control and governance framework.

#### **Statement of Responsibility**

The Board is ultimately accountable to the shareholders for the creation and delivery of strong sustainable financial performance and long-term shareholder value through strategic initiatives. The Chairman is responsible for leading the Board, ensuring its effectiveness, monitoring the performance of the Executive Management, and maintaining a dialogue with the Bank's shareholders. The Board has established the following Committees to assist it in carrying out its responsibilities:

- 1. Executive Committee ("EC");
- 2. Audit, Compliance & Governance Committee ("ACGC"); and
- 3. Nomination & Remuneration Committee ("NRC").

The Risk Management function of the Bank had a dual reporting to Board's EC and ACGC however, during the second half of 2018, an independent Board Risk Committee ("BRC") was also established. Accordingly, the reporting of the Risk Management function is directed to the BRC.

BisB's corporate governance framework is built on a code of business conduct, policies, procedures, internal controls, risk management, Sharia review and audit, internal and external audit and compliance functions. The framework is based on effective communications, transparent disclosures, performance measurement and accountability. An independent Internal Audit function is established within the Bank that reports directly functionally to the ACGC.

#### **Code of Business Conduct**

BisB conducts its business in accordance with the highest standards of ethical behavior. A Code of Business Conduct has been developed, based on the CBB's Principals of Business regulations, to govern the personal and professional conduct of the directors and employees of the Bank. The code is based on the following principals:

- 1. Integrity
- 2. Conflicts of Interest
- 3. Due Skill, Care and Diligence
- 4.Confidentiality
- 5. Market Conduct
- 6. Customer Assets
- 7. Customer Interest
- 8. Relations with Regulators
- 9. Adequate Resources
- 10.Management, System & Controls

The requirements under each of the above principals are made available to the Board and employees of the Bank. The Board monitors any exceptions to the above principals by way of reviewing formal reports issued to the Board's Audit, Compliance & Governance Committee.

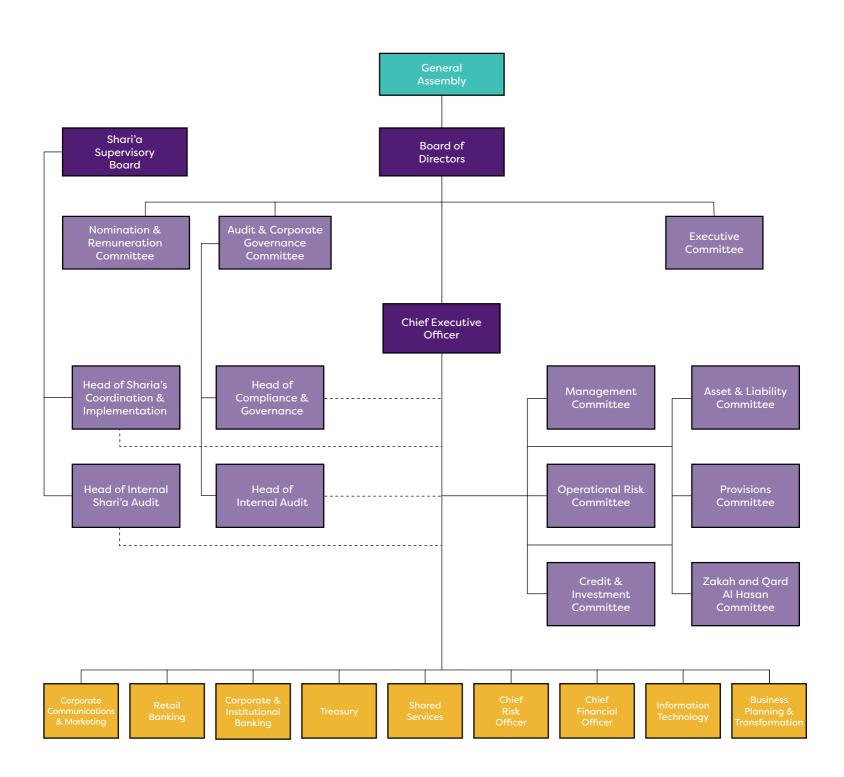
#### Compliance

Compliance is an independent function that reports to the ACGC. The Compliance function, guided by the Board approved Policies, works with various business and controlled functions of the Bank to ensure compliance with the applicable rules and regulations of the Central Bank of Bahrain.

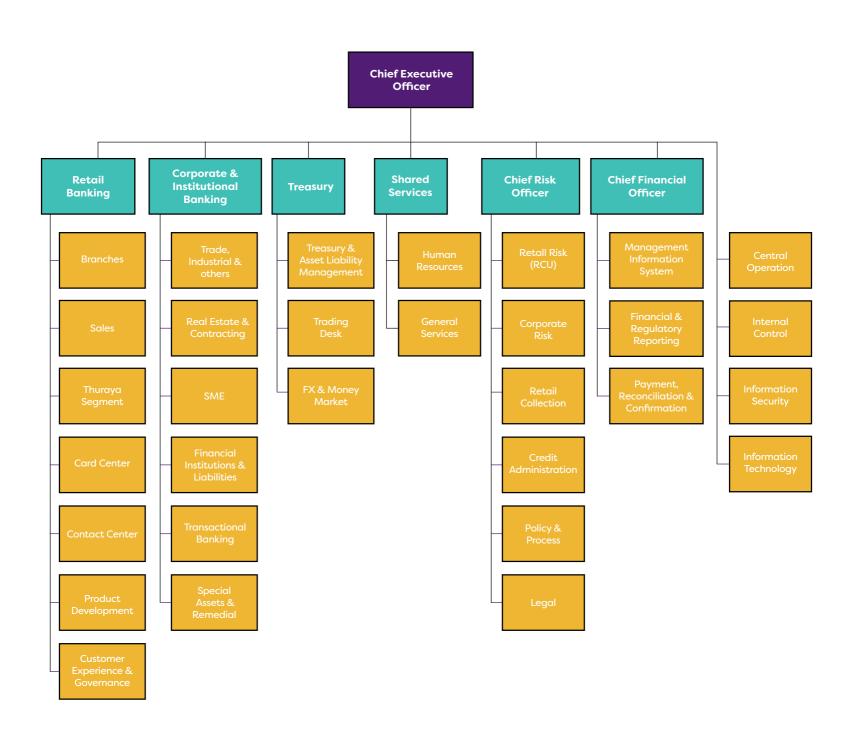
#### **Communications**

BisB conducts all communications with its stakeholders in a professional, honest, transparent, understandable, accurate and timely manner. Main communication channels include the annual report, website and regular announcements in the appropriate local media.

#### **Governance Framework**



#### Bank's structure



#### **Board of Directors**

#### Composition

Profiles of Board Members are listed on page 12 & 13 of this annual report.

No.	Director	Designation	Start Date	Term
1	Dr. Esam Abdulla Fakhro	Non-Executive & Non-Independent	23rd March 2016	First
2	Brigadier Ebrahim Abdulla Al Mahmood	Non-Executive & Non-Independent	28th May 2017	First
3	Khaled Yusuf AbdulRahman	Non-Executive & Non-Independent	23rd March 2016	First
4	Mohammed Ahmed Abdulla (Until 2nd December 2018)	Non-Executive & Non-Independent	23rd March 2016	Second
5	Talal Ali Al Zain	Non-Executive & Independent	23rd March 2016	Second
6	Khalil Ebrahim Nooruddin	Non-Executive & Independent	23rd March 2016	Second
7	Ebrahim Husain Ebrahim Aljassmi	Non-Executive & Independent	23rd March 2016	Second
8	Othman Ebrahim Naser Al Askar	Non-Executive & Independent	23rd March 2016	Second
9	Muhammad Zarrug Rajab	Non-Executive & Non-Independent	23rd March 2016	Second

#### **Board of Directors' Responsibilities**

The primary responsibility of the Board of Directors is to provide effective governance over the Bank's affairs for the benefit of its stakeholders, and to balance the interests of its diverse constituencies, including associated concerns, employees and other stakeholders. In all actions taken by the Board, the Directors are expected to exercise their business judgment in what they reasonably believe to be in the best interests of the Bank.

The Board will approve and oversee the implementation of the Bank's strategies and will review and approve the Bank's strategic plan. As part of its strategic review process the Board will review major action and business plans, set performance objectives and oversee major investments, divestitures and acquisitions. The Board is also ultimately responsible to ensure effective risk management function, regulatory compliance, adequate internal controls as well as compliance with Sharia rulings. Every year, at an annual Board strategy session, the Board will formally reassess the Bank's objectives, strategies and plans.

One of the Board's most important responsibilities is identifying, evaluating and selecting candidates for the Board of Directors. The Board will seek members from diverse professional backgrounds who combine a broad spectrum of experience and expertise with a reputation for integrity. Directors should have had experience in positions with a high degree of responsibility, be leaders in the companies or institutions with which they are affiliated and be selected based upon the contributions they can make to the Board.

The Board may not necessarily carry out all these responsibilities but should ensure that these have been delegated to various board committees or executive management committees to act on their behalf and communicate periodic reports to the Board for their review.

#### **Induction of New Directors**

The Bank provides an orientation program for new Directors which shall include presentations by senior management on the Bank's strategic plans, its significant financial, accounting and risk management issues, its compliance programs, its operations, its Code of Conduct, its management structure and executive officers and its internal and external auditors.

#### **Code of Conduct**

The Bank adopts a Code of Conduct and other internal policies and guidelines to comply with the laws, rules and regulations that govern the Bank's business operations. The Code of Conduct applies to all employees of the Bank as well as to Directors.

#### **Review of Internal Control Processes and Procedures**

Audit, Compliance & Governance Committee assists the Board in fulfilling its oversight responsibility relating to the performance of the internal audit function, which regularly reviews and ensures adherence to internal control processes and procedures.

#### **Board Membership**

The Board of Directors' membership term is three years, subject to renewal. Shareholders owning 10% or more of the share capital must nominate a representative on the Board of Directors in proportion to the number of Board members. A secret ballot is held at the Ordinary General Meeting for the remaining Board members. The Board of Directors elect, by a secret ballot, a Chairman and Vice Chairman for a renewable term of three years.

Membership of the Board of Directors can be terminated in the following cases:

- If a member fails to attend at-least 75% of the meetings without a reasonable excuse;
- If he/she tenders his resignation in writing;
- If he/she fails to fulfill any related conditions referred to the Bank's Memorandum of Association;
- If he is appointed or elected in violation of the provisions of the CBB Law and/or Bahrain Commercial Companies Law;
- If he abuses his membership for carrying on other business that competes with or is detrimental to the company's business; or
- If the shareholder who nominates him applied for his removal.

#### **Board Meetings and Attendance**

Minimum Number of Meetings Required = 4

Members	22-Jan	12-Feb	28-Mar	07-May	13-Aug	05-Nov	10-Dec
Dr. Esam Abdulla Fakhro	✓	✓	✓	✓	✓	✓	✓
Brig. Ebrahim Abdulla Al Mahmood	✓	✓	✓	✓	✓	✓	✓
Mr. Khalid Yousif Abdul Rahman	✓	✓	✓	✓	✓	✓	✓
Mr. Talal Ali Abdulla Al-Zain	✓	✓	✓	✓	✓	×	✓
Mr. Khalil Ebrahim Nooruddin	✓	✓	✓	✓	✓	✓	✓
Mr. Muhammad Zarruq Rajab	✓	✓	✓	✓	×	✓	✓
Mr. Ebrahim Husain Ebrahim Al-Jassmi	✓	✓	✓	✓	✓	✓	✓
Mr. Othman Ebrahim Naser Al-Askar	✓	✓	×	✓	×	✓	✓
Mr. Mohammed Ahmed (Until 2nd December 2018)	✓	✓	✓	✓	✓	✓	N/A

#### **Board Committees' Members**

Board Committee	Members	Objectives
Executive Committee (EC)	Brig. Ebrahim Abdulla Al Mahmood* Chairman  Members  Khalil Ebrahim Nooruddin  Khaled Yusuf AbdulRahman  Mohammed Ahmed Abdulla  Hassan Amin Jarrar (non-voting)	The objective of the EC of the Bank is to undertake the duties and responsibilities delegated by the Board of Directors to assist the Board in the fulfilment of its duties to the Bank and its shareholders.
Audit & Corporate Governance Committee (ACGC)	Ebrahim Husain Aljassmi Chairman Members Othman Ebrahim Al Askar Muhammad Zarrug Rajab	The ACGC oversights the integrity and reporting of the Bank's quarterly and annual financial statements. It also covers review of audit findings, relevant risk reporting, provisions and impairments as well as compliance with legal and regulatory requirements.
Nomination and Remuneration Committee (NRC)	Dr. Esam Abdulla Fakhro Chairman Members Talal Ali Al Zain Ebrahim Husain Aljassmi	The NRC is responsible for developing and recommending changes from time to time in the Bank's nomination and remuneration policy, including the variable payment policy. It is also entrusted to identify and recommend persons occupying senior positions including board members.

## **Executive Committee Meetings and Attendance**

Minimum Number of Meetings Required = 4

Members	03-Jan	11-Feb	06-Mar	23-Apr	25-Jun	23-Oct	18-Nov
Brig. Ebrahim Abdulla Al Mahmood	✓	✓	✓	✓	✓	✓	✓
Khalil Ebrahim Nooruddin	✓	✓	✓	✓	✓	✓	✓
Mohammed Ahmed	✓	✓	✓	✓	✓	✓	✓
Khaled Yusuf AbdulRahman	✓	✓	✓	✓	✓	✓	✓
Hassan Amin Jarrar (non-voting)	✓	✓	✓	✓	×	✓	✓

## Audit, Compliance & Corporate Governance Committee Meetings and Attendance

Minimum Number of Meetings Required = 4

Members	01-Feb	26-Mar	06-May	10-Jul	12-Aug	22-Oct	04-Nov	11-Dec
Ebrahim Husain Aljassmi	✓	✓	✓	✓	✓	✓	✓	✓
Othman Ebrahim Al Askar	✓	✓	✓	✓	✓	✓	✓	✓
Muhammad Zarrug Rajab	✓	✓	✓	✓	×	×	✓	✓

#### Nomination & Remuneration Committee Meetings and Attendance

Minimum Number of Meetings Required = 2

Members	15-Jan	30-Jan	18-Feb	20-May	12-Dec
Dr. Esam Abdulla Fakhro	✓	✓	✓	✓	✓
Talal Ali Al Zain	✓	✓	✓	✓	✓
Mr. Ebrahim Husain Al Jassmi	✓	✓	✓	✓	✓

#### **Evaluation of the Board and Each Committee**

The Nomination and Remuneration Committee carried out an evaluation of the Board and its Committees through the distribution of questionnaires to each Board member, followed by an assessment of the Committees and Members. The Committee expressed its satisfaction with the positive results.

#### **Board of Directors Remuneration and Sitting Fees**

The Board of Directors are paid an annual remuneration as approved by the shareholders at the Ordinary General Meeting. While the amount of the remuneration is not directly linked to the performance of the Bank, factors such as the Bank's performance, industry comparison and the time and effort committed by the Directors to the Bank, are considered for determining the total remuneration. In addition, Directors are paid sitting fees for attending the various subcommittees of the Board of Directors. Non-resident directors are also entitled to travel expenses. Further details on the remunerations paid to Board as well as Senior Management are available under the remuneration disclosures of the annual report.

#### Shari'a Supervisory Board

#### **Objective**

The main objective of Shari'a Supervisory Board is to advise the Bank on any Shari'a matter and to ensure compliance with the Shari'a tenets and requirements in their operations. The Shari'a Supervisory Board is entrusted with the duty of directing, reviewing and supervising the activities of the Bank in order to ensure that the Bank is in compliance with Shari'a rules and AAOIFI. The profiles of the Shari'a Supervisory Board are listed on page 14-15 of this annual report.

The Shari'a Supervisory Board has established a Shari'a Coordination & Implementation function to assist the Bank in its day to day management of business. The Sharia Supervisory Board has also established an independent Internal Shari'a Audit function that reports any exceptions to the Shari'a fatwas and guidelines.

#### **Shari'a Board Meetings**

Members	06-Mar	14-May	03-Sep	01-Nov
Sh. Dr. Abdul Latif Al Mahmood	✓	✓	✓	✓
Sh. Mohammed Al Juffairi	×	✓	*	×
Sh. Adnan Al Qattan	✓	✓	✓	✓
Sh. Dr. Nedham Yacoubi	✓	*	✓	✓
Sh. Dr. Essam Al Enizi	✓	✓	*	✓

## **Executive Management**

The management structure that clearly defines roles, responsibilities and reporting lines, is available in the annual report of the Bank. Within the management structure there are separate committees responsible to meet on a regular basis to discuss and decide on the various strategic and tactical issues within their respective areas.

Name & Designation	Profession	Experience in years	Qualification
Hassan Amin Jarrar Chief Executive Officer	Banking	30	BSc in Finance from California State University, San Jose.
Wesam A.Aziz Baqer Head of Corporate Banking	Banking	17	MSc (Economics) in Finance and Investment Management from the University of Aberdeen, Scotland. BS in Business Administration from the University of Bahrain. Certified Financial Adviser (CeFA).
<b>Dalal Ahmed Al Qais</b> Head of Retail Banking	Banking	17	MBA in Finance from AMA University. BSc in Business Management from the University of Bahrain.
Ameer Abdul Ghani Dairi Chief Financial Officer	Accounting	19	CPA from New Hampshire Board of Accountancy. Certified Management Accountant (CMA) licensed by the Chartered Institute of Management Accountants, USA.  BSc in Accounting from University of Bahrain.
Fahim Ahmed Shafiqi Chief Risk Officer	Banking	20	Diploma in Islamic Finance (CDIF). MBA from University of Warwick, UK.
Eman Ali Abdulla Ebrahim Head of Central Operations	Banking	22	Associate Diploma in Accounting, University of Bahrain
<b>Hussain Ebrahim Al Banna</b> Head of Treasury	Banking	15	BSc in Banking & Finance from the University of Bahrain. Treasury & Capital Markets Diploma, BIBF.
Dawood Khalil Al Ashhab Head of HR & General Services	Human Resources	19	BS in Public Administration. Certified coach from the Gallup University, UK.
Mahmood Qannati Head of Marketing & Corporate Communication	Marketing	18	MSc in Computer Based Information Systems from the University of Sunderland. BSc in Marketing from the University of Bahrain.
Osama Ali Nasr Head of IT	Information Technology	21	MSc in Information Systems Management from the University of Liverpool. BSc in Computer Science from Al-Isra University, Jordan.
Khalid Mahmood Head of Internal Audit	Auditing	24	CPA from American Institute of Certified Public Accountants.
Mazar Rashed Jalal Head of Compliance & Governance	Banking	18	BSc in Accounting from the University of Bahrain. International Compliance Associate Diploma from UK. Diploma in Islamic Banking and Insurance from UK, Wales.
Mohammed Ayada Mattar Money Laundering Reporting Officer	Banking	14	Masters in Finance from AMA International University. Certified Anti-Money Laundering Specialist. Diploma in Governance, Risk & Compliance from International Compliance Association.

Maisa Jawdat Shunnar Head of Strategy Implementation & Transformation	Strategy Implementation & Transformation	19	BSc in Business Administration majoring in Computer Information Systems from University of Houston (Texas, USA). Masters of Business Communication & Leadership, Jones International University, Colorado, USA.
Hamad Farooq Al- Shaikh Head of Sharia Coordination & Implementation	Banking	14	Master degree of Sharia At ALEmam ALAwzaie University in Lebanon Chartered Islamic Finance Professional Advanced Diploma in Islamic Commercial Jurisprudence Bachelor Degree in Law and Sharia from Qatar University
Eman Mohammed AlBinghadeer Head of Internal Sharia Audit	Banking	14	Professional Diploma in Sharia Auditing - CIBAFI. CSIA - Certified Specialist in Islamic Accounting - CIBAFI. CIB - Certified Islamic Banker - CIBAFI. CSAA - Certified Sharia Adviser and Auditor - AAOIFI. Diploma in Computing and Business Studies - Bournemouth University and Technology Centre - UK.

#### **Management Committees**

Committee(s)	Members	Objectives
Management Committee (MANCO)	Hassan Amin Jarrar Chairman  Members  • Wesam A.Aziz Baqer  • Dalal Ahmed Al Qais  • Ameer Abdul Ghani Dairi  • Fahim Ahmed Shafiqi  • Eman Ali Abdulla Ebrahim  • Dawood Khalil Al Ashhab  • Osama Ali Nasr  • Mazar Rashed Jalal  • Maisa Jawdat Shunnar	MANCO is the highest management body that reviews the Bank's strategy implementation. In addition, the Committee also plays a significant role in establishing the policies, procedures and frameworks covering risk management, compliance, retail and corporate banking. The Committee also monitors the performance of business, support and control functions of the Bank.
Asset & Liability Committee (ALCO)	Ameer Abdul Ghani Dairi Chairman  Members  Hassan Amin Jarrar  Dalal Ahmed Al Qais Fahim Ahmed Shafiqi Hussain Ebrahim Al Banna Wesam A.Aziz Baqer	The purpose of Asset & Liability Committee is to act as a decision making body and guiding force responsible for balance sheet planning from risk return perspective, including strategic management of yield and liquidity risks.
Credit & Investment Committee (C&IC)	Hassan Amin Jarrar Chairman  Members  • Wesam A.Aziz Baqer  • Dalal Ahmed Al Qais  • Fahim Ahmed Shafiqi (Dissenting Vote)	C&IC determines the Credit & Investment Policy of the Bank, identified possible risks assumed by the Bank for different types of transactions. The C&IC has the authority to make a decision on approval or rejection or proposed transactions within its authority as well as to monitor the performance and quality of the Bank's credit & Investment portfolios.

Qard Al Hassan, Donation & Zakah Committee	Hamad Farooq AlShaikh Chairman  Members  Khaled Waheeb AlNasser  Nada Ishaq Abdul Karim Hamad Al Bassam	The main objective of Qard Al Hassan, Donation and Zakah Committee is to discharge the Group's social responsibilities toward its society through distributing zakah, charity funds, donations & good faith Qard for marriage, medical treatments, etc.
Provisioning Committee (PC)	Fahim Ahmed Shafiqi Chairman  Members  • Ameer Abdul Ghani Dairi  • Khalid Mahmood (Observer)  • Saleh Al Mehri (Secretary)	Provisioning Committee reviews the Bank's provisions as well as formulates policies with a view to maintain the strategic risk level objectives.
Operational Risk Committee (ORC)	Fahim Ahmed Shafiqi Chairman  Members  Sohail Kabeer  Wesam A.Aziz Baqer  Dalal Ahmed Al Qais  Ameer Abdul Ghani Dairi  Eman Ali Abdulla Ebrahim  Dawood Khalil Al Ashhab  Osama Ali Nasr  Mazar Rashed Jalal	The purpose of the Operational Risk Committee is to: a) Oversee and review the Bank's operational risk framework. b) Assist the management in fulfilling its operational risk management responsibilities as defined by applicable laws and regulations.

#### **Succession Planning**

Succession planning in the Bank is driven by our Business strategy and forward looking approach. The primary objective of the plan is to develop people to meet future demands of the Bank. On an annual basis, the Human Resources Department of the Bank reviews and consults the Board's Nomination & Remuneration Committee to ensure availability of a practical and executable succession plan.

#### **Related Party Transactions and Conflict of Interest**

Under the Bahrain Commercial Companies Law and the Central Bank of Bahrain's regulations are required to disclose potential conflicts as well as refrain from participating in any conflicted decisions. This includes potential conflicts that may arise when a Director takes up a position with another company or has any material transactions with the Bank. In addition, exposures to major shareholder, directors and senior management are governed by the regulations of the Central Bank of Bahrain.

Related party transactions are entered into in compliance with Article 189 of the Commercial Companies Law. All material service providers are selected following a satisfactory tendering process which is governed by the vendor management policy of the Bank. Any director or member of the senior management conflicted is excluded throughout the decision making process. Details of related party transactions, carried out at arm's length, are disclosed in Note 26 of the financial statements.

#### **Material Transactions Requiring Board Approval**

The Board has delegated certain authorities to the Executive Management to ensure smooth and effective day to day management however, all material financing transaction, as provided in the delegation of authority matrix of the Bank, are subject to Board approval. Furthermore, major decisions such as change in strategy, changes in the organization structure, capital expenditures, amending policies and hiring executive management is subject to either Board or relevant Board committees.

#### **Exceptions to CBB's Corporate Governance Regulations**

Banks are required to comply with the High Level Controls (HC) Module of the CBB Rulebook. The HC Module contains both Rules and Guidance; Rules must be complied with, but Guidance may either be complied with or non-compliance explained to the shareholders and to the CBB. Exceptions to guidance are explained as follows:

Reference	Explanation
HC1.3.13	HC-1.3.13 states that no one person should hold more than three directorships in public companies in the Kingdom of Bahrain, with the provision that no conflict of interest may exist. Dr. Essam Abdulla Fakhro, the Chairman of the Board, holds more than three directorships in public companies in the Kingdom of Bahrain. The Board is of the opinion that this does not impact the effectiveness and efficiency of the Board of Directors, as he provides adequate attention to his responsibilities and there is no conflict of interest between his other directorships and that of the Bank.
HC-1.4.6	HC 1.4.6 states that the Chairman of the Board of Directors should be an independent director. The Bank's Chairman, Dr. Essam Abdulla Fakhro is nominated by the National Bank of Bahrain (NBB) which is a Controller of the Bank. Accordingly, Dr. Fakhro is reported as a Non-Independent Director. The Board is of the view since BisB has no business transactions with NBB, there exist no conflict of interest and therefore, the chairmanship of Mr. Fakhro is appropriate.
HC-1.8.2	HC-1.8.2 states that the Board should establish a Corporate Governance Committee of at least three independent members and HC-1.8.5 allows combination of committees. The Bank has combined the responsibility of the Corporate Governance Committee with that of the Audit Committee. The Board is of the view that this does not compromise the high standards of corporate governance as the Audit Committee has sufficient resources and time to discharge its duties and holds sufficient number of meetings to fulfil its responsibilities.
HC-5.3.2	HC-5.3.2 states that the Remuneration Committee should include only independent directors or, alternatively, only non-executive directors of whom a majority are independent directors and the chairman is an independent director. The Remuneration Committee of the Bank is combined with the Nomination Committee as allowed under HC-1.8.5. The Chairman of the Nomination & Remuneration Committee, Dr. Essam Abdulla Fakhro, is treated as Non-Independent on the basis that his nomination is through NBB, a Controller of the Bank. The Board is of the view that since the remuneration of the Board is governed by the Bahrain Commercial Company Law, there exist no conflict of interest in Dr. Fakhro being the Chairman of the Board.

#### **Employments of Relatives**

The Bank has a policy in place on employment of relatives to prevent the potential conflict of interest. As a matter of policy, employment of relatives is not allowed however, in case of any exception, the approval of the Board's Nomination & Remuneration Committee is sought.

## **Remuneration of the External Auditors**

KPMG Fakhro was the Bank's external auditors for the financial year ended 31 December 2018. The details of the audit fee paid to the auditors during the year 2018 as well as the details of non-audit services and fees paid are held at the Bank's premises, which is available to eligible shareholders upon specific request.

#### Information on Products & Services & Availability of Financial Information

New product information, announcements and information related to all stakeholders are made available in a timely manner through various channels of communication which may include publications, website, direct mailers, electronic mail and local media. In addition, the Consolidated Financial Statements of at least past 5 years in addition to all supplementary disclosures required by CBB regulations, are available in the Bank's website.

#### **Customer Complaints**

The Quality Assurance Department is responsible for managing customer complaints. BisB customers may use the Bank's website or the call center for lodging a complaint. All complaints are logged, monitored and reported to the CBB. A user friendly guide is made available to customers by way of a conspicuous notice and Bank's website.

#### **Whistle Blower Policy**

The Board has adopted a Whistle Blower Policy which provides all employees an opportunity to raise any observation regarding unethical and improper practices or any other wrongful conduct of a financial or legal nature in the Bank and to prohibit managerial personnel from taking any adverse action against employees for doing so.

## Major Shareholders Ownership (5% and above)

Shareholder	Nationality	Number of Shares	Percentage	Type of Ownership
National Bank of Bahrain	Bahraini	309,206,266	29.06%	Majority Sovereign
Social Insurance Organisation	Bahraini	154,604,585	14.53%	Sovereign
Social Insurance Organisation - Military Pension Fund	Bahraini	154,604,587	14.53%	Sovereign
Islamic Development Bank	Saudi	153,423,081	14.42%	Sovereign
General Council of Kuwaiti Awqaf	Kuwaiti	76,366,321	7.18%	Sovereign

Note: No other shareholder owns 5% or more shares of the Bank

## Distribution of Ownership of Shares by Nationality

Country	Percentage	Number of Shares
Kingdom of Bahrain	72.76%	774,222,968
Kingdom of Saudi Arabia	15.32%	163,023,180
Kuwait	8.73%	92,853,577
United Arab Emirates	2.95%	31,372,134
Qatar	O.13%	1,381,185
Others	O.11%	1,205,543
Total	100.00%	1,064,058,587

#### Changes in Distribution of Ownership shares of Directors, Shari'a Members and Approved Persons

Directors	Shares as of 31st Dec 2017	Sold During 2018	Acquired During 2018	Shares as of 31st Dec 2018
Dr. Esam Abdulla Fakhro	50,000	0	2,500	52,500
Brig. Ebrahim Abdulla Al Mahmood	0	0	0	0
Mohammed Ahmed Abdulla	0	0	0	0
Khaled Yusuf AbdulRahman	0	0	0	0
Talal Ali Al Zain	0	0	0	0
Khalil Ebrahim Nooruddin	0	0	0	0
Ebrahim Husain AlJassmi	192,044	0	9,602	201,646
Othman Ebrahim Al Askar	88,044	0	4,402	92,446
Muhammad Zarrug Rajab	134,232	0	6,711	140,943

Shaikh Dr. Abdul Latif Mahmood Al Mahmood	169.124	0	8,456	177,580
Shaikh Dr. Nedham Mohamed Saleh Yacoubi	12,607	0	630	13,237
Shaikh Mohammed Jaffar Al Juffairi	0	0	030	0
	0	0	0	0
Shaikh Adnan Abdulla Al Qattan				
Shaikh Dr. Essam Khalaf Al Enizi	0	0	0	0
Approved Persons				
Hassan Amin Jarrar - Chief Executive Officer	336,837	73,597	563,817	827,057
Wesam A.Aziz Baqer -Head of Corporate Banking	70,769	0	85,759	156,528
Dalal Ahmed Al Qais - Head of Retail Banking	0	0	0	0
Chalid Mahmood -Head of Internal Audit	77,729	0	62,609	140,338
Ameer Abdul Ghani Dairi - Chief Financial Officer	Ο	0	Ο	0
Fahim Ahmed Shafiqi - Chief Risk Officer	4,030	Ο	61,906	65,936
Dawood Khalil Al Ashhab - Head of Human Resources & General Services	0	53,603	53,603	0
Eman Ali Abdulla - Head of Central Operations	Ο	Ο	Ο	0
Hamad Farooq AlShaikh - Head of Shari'a Supervisory Department	0	0	0	0
Eman Mohammed AlBinghadeer - Head of Shari'a Internal Audit	0	0	0	0
Mahmood Qannati - Head of Marketing & Corporate Communications	0	0	4,500	4,500
Hussain Ebrahim Al Banna - Head of Treasury	Ο	Ο	0	0
Osama Ali Nasr - Head of IT	0	0	12,675	12,675
Maisa Jawdat Shunnar - Head of Strategy Implementation & Transformation	0	0	0	0
Chaled Waheeb AlNasser - Head of Internal Control	0	0	0	0
Nayef Naser Yusuf - Head of Special Assets	13,699	0	684	14,383
Mazar Jalal - Head of Compliance & Governance	0	0	0	0
Mohammed Ayada Matar - Money Laundering Reporting Officer	0	0	0	0
Hamad Hussain Al Qattan - Deputy Money Laundering Reporting Officer	0	0	0	0
Ali Yousif Al Aradi - Head of Branches	0	0	0	0
Mohammed Adnan Al Ansari - Deputy Money Laundering Reporting Officer	0	0	0	0

As of 31st December 2018, the total number of shares held by Board of Directors, Shari'a Supervisory Board members and the Approved Persons of the Bank are 1,899,769 which represents 0.18% of the total issued shares of the Bank.

The shares held by the Approved Persons includes shares granted by the Bank under the Share Incentive Scheme.